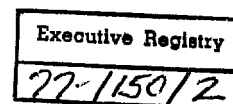


CENTRAL INTELLIGENCE AGENCY

WASHINGTON, D.C. 20505



6 October 1977

NSC  
20 Sept

MEMORANDUM FOR: Mrs. Barbara Morlet  
Deputy Director for Research Services  
Office of External Research  
Department of State  
Washington, D. C. 20520

SUBJECT : Coordination of Foreign Affairs Research  
Sponsored by the Federal Government

REFERENCE : Memorandum, same subject, of 20 September 1977,  
from Harold H. Saunders

STAT Mr. Saunders' memorandum asks that the Director of Central Intelligence designate a representative for interagency coordination on questions relating to foreign affairs research sponsored by the Federal Government and a clearance point for foreign affairs research sponsored by the Central Intelligence Agency. The purpose of this memorandum is to inform you that both these functions will be performed by [redacted] as Coordinator for Academic Relations and External Analytic Support and/or by [redacted] as Associate Coordinator STAT for Academic Relations and External Analytic Support.

STAT

[redacted]  
Paul V. Walsh  
Associate Deputy Director  
for  
Intelligence

NSC

SUBJECT: Coordination of Foreign Affairs Research  
Sponsored by the Federal Government

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## DEPARTMENT OF STATE

Washington, D.C. 20520

Executive Registry

77-115011

SEP 20 1977

NSC

MEMORANDUM FOR: SEE LIST OF ADDRESSEES

SUBJECT: Coordination of Foreign Affairs Research  
Sponsored by the Federal Government

REFERENCE: Enclosed NSC Memorandum of April 27, 1977

Secretary Vance has asked me to represent him in discharging his responsibility for the coordination of foreign affairs external research sponsored by the Federal Government (see Tab A). The purpose of this memorandum is simply to ask you to designate a representative to work with me and other agency representatives in this Government-wide endeavor. I would appreciate your passing on the more detailed material which is attached to your designee as background for a meeting we will call later in the fall.

Because of previous interagency efforts, the essential instruments of coordination are already in place in my Bureau's Office of External Research (XR). With the active cooperation of numerous departments and agencies, XR provides information, document, and publication services designed to assist research managers and policy officers in the Executive Branch to:

- (1) draw more readily upon the products and performers associated with research supported by all agencies;
- (2) identify opportunities for cooperative projects; and
- (3) minimize duplication of analytical effort.

(Page 3 of Tab B contains additional information on these services.) In addition, there is an active interagency communications network among research managers in this field for ad hoc cooperation as needs arise.

In the new phase of interagency coordination upon which we are entering, I believe we can most productively concentrate on using the existing services and extending our network so we can take common or coordinated action as needed. Some agencies will clearly be more centrally and broadly involved than others, but the national interest will be served more fully if all agencies participate.

We will look to your representative for a related function as well. As a result of a Presidential directive, since 1965 there have been agreed procedures through which the Secretary of State seeks "to assure the propriety of Government-

-2-

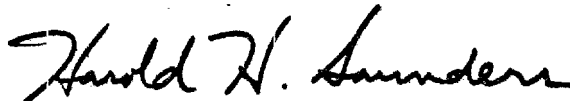
sponsored social science research in the area of foreign policy." These procedures and agency responsibilities under them are summarized at Tab C. You will note that each agency is required to designate a clearance point for the foreign affairs research it sponsors. I would like to ask that you locate this responsibility in the same person who will represent you in matters of interagency coordination. This will facilitate my task in discharging on behalf of the Secretary of State his responsibilities for these matters.

To assist you in designating your representative, I have included at Tab D a list of our present agency contacts. In making a designation, I suggest you also consult the sections on substance, approaches, and types of research at Tab B. The critical point is that your representative be in a position to be apprised of all foreign affairs external research in your agency's programs and be sensitive to the policy dimensions and implications of your sponsored research.

Although I foresee little need for frequent, or even a regular pattern of meetings, I do plan to call an initial meeting of all agency representatives in October or November. The purpose will be to inform them more fully of existing services and practices and to solicit their ideas on our future work together. It would, therefore, be helpful if you could designate your representative on or before October 10. This information should be addressed to:

Mrs. Barbara Morlet  
Deputy Director for Research Services  
Office of External Research  
Room 432 SA-6  
Department of State  
Washington, D.C. 20520  
Tel: (703) 235-8079

If your office has questions arising from this memorandum, please call Dr. E. Raymond Platig, Director of the Office of External Research, at 632-1342, or Mrs. Morlet.

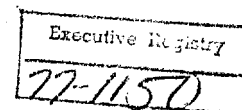


Harold H. Saunders

SEP 23 9 28 AM '77

ER

NATIONAL SECURITY COUNCIL  
WASHINGTON, D.C. 20506



~~CONFIDENTIAL Attachment~~

April 27, 1977

TO: The Secretary of State  
The Secretary of Defense

ALSO: The Secretary of the Treasury  
The Attorney General  
The Secretary of the Interior  
The Secretary of Agriculture  
The Secretary of Commerce  
The Secretary of Labor  
The Secretary of Health, Education  
and Welfare  
The Secretary of Housing and Urban  
Development  
The Secretary of Transportation  
The Director, Office of Management and Budget  
The Administrator, Federal Energy Administration  
The Administrator, Agency for International  
Development  
The Director, Arms Control and Disarmament Agency  
The Chairman, Council of Economic Advisers  
The Chairman, Joint Chiefs of Staff  
The Director of Central Intelligence  
The Administrator, Energy Research and  
Development Administration  
The Administrator, Environmental  
Protection Agency  
The Administrator of General Services  
The Director, United States Information Agency  
The Chairman, National Science Foundation  
The Chairman, National Endowment for the  
Humanities  
The Director, National Aeronautics and Space  
Administration  
The Director, ACTION  
The Secretary, The Smithsonian Institution  
The President, Overseas Private Investment  
Corporation  
The Chairman, Federal Reserve System

~~CONFIDENTIAL Attachment~~

NATIONAL SECURITY COUNCIL  
WASHINGTON, D.C. 20506

CONFIDENTIAL - GDS

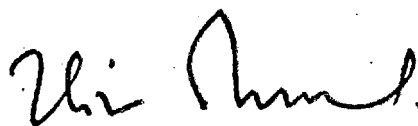
April 27, 1977

MEMORANDUM FOR: SEE LIST OF ADDRESSEES

SUBJECT: Coordination of Foreign Affairs  
Research Sponsored by the  
Federal Government

The responsibility for the coordination of foreign affairs external research, formerly handled by the NSC Under Secretaries Committee, will be given to the Secretary of State. The Secretary has designated the Director of the Bureau of Intelligence and Research to represent him in discharging this continuing responsibility, which includes information exchange, documentation, publication and other activities required to minimize duplication of effort; joint funding; measures to assure quality, utility and availability; and other matters requiring interagency consultation.

NSDM 98 is hereby rescinded.



Zbigniew Brzezinski

CONFIDENTIAL - GDS

NATIONAL SECURITY COUNCIL  
WASHINGTON, D.C. 20505

71-750

*Extra copy*

LIMITED OFFICIAL USE

February 9, 1971

National Security Decision Memorandum 98

TO: The Secretary of State  
The Secretary of Defense  
The Director, Office of Management and Budget  
The Director, United States Information Agency  
The Director of Central Intelligence  
The Director, Arms Control & Disarmament Agency

SUBJECT: Coordination of Foreign Affairs Research Sponsored by  
the Federal Government

The President has reviewed the report of the Ad Hoc Committee set up under the authority of the memorandum of May 28, 1969, to review present procedures for coordinating foreign affairs research sponsored by the Federal Government. He considers that the report underscores the necessity for closer coordination of foreign affairs research to avoid duplication of effort and to enhance the quality and utility of the research product.

The President has directed that the Under Secretaries Committee assume the responsibility for assuring interagency coordination of the external foreign affairs research sponsored by the departments and agencies in receipt of this Memorandum. In this connection, the Under Secretaries Committee is charged with coordinating the preparation of an annual foreign affairs consolidated research plan to be submitted for approval by the President. This plan should state group-wide and individual agency research goals and priorities, present a multi-year plan for regional and functional areas indicating agency responsibilities, and suggest joint funding of particular activities. It should be designed to avoid duplication and assure maximum interagency utility of the end product in terms of both content and availability. The Under Secretaries Committee also should make recommendations on related matters, including the state of in-house research programs and capabilities.

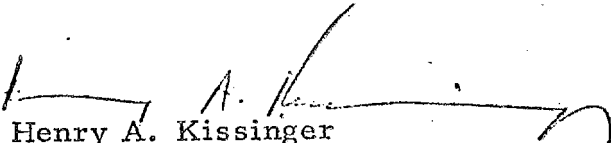
The Chairman of the Under Secretaries Committee may establish an interagency subcommittee or working group, including representatives of the addressees of this memorandum as appropriate, to assist the Under Secretaries Committee in the discharge of this responsibility.

NSAOM #98  
DCI

LIMITED OFFICIAL USE

- 2 -

Those parts of the terms of reference proposed by the Ad Hoc Committee dealing with the purpose, scope, membership, and functions of a coordinating body should be drawn upon by the Under Secretaries Committee as appropriate in carrying out its responsibilities.

  
Henry A. Kissinger

cc: The Secretary of the Treasury  
The Secretary of Agriculture  
The Secretary of Commerce  
The Secretary of Labor  
The Secretary of Health, Education, and Welfare  
The Director, Office of Emergency Preparedness  
The Chairman, Joint Chiefs of Staff  
The Director, National Science Foundation  
The Administrator, Agency for International  
Development  
The Director, Office of Science & Technology  
The Chairman, Atomic Energy Commission  
The Director, National Aeronautics and  
Space Administration

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STAT

Executive Secretary

Date

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Remarks:

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D/ Executive Secretary

29 April 77

Date

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